COMMISSION TO END HOMELESSNESS
EXECUTIVE COMMITTEE

MINUTES

Friday, October 25, 2013 9:00 am to 11:00 am

Orange County Rescue Mission
Village of Hope
One Hope Drive
Tustin, CA 92782

Board Member Names and Appointment Affiliations

John M. W. Moorlach, Board of Supervisors Chair of Executive Committee
Barbara Jennings, HomeAid Orange County Vice Chair of Executive Committee
Larry Haynes, HomeAid Orange County Chair of Implementing Group #1
Scott Larson, H&CD Commission Chair of Implementing Group #2
Allan Roeder, City Managers Association Chair of Implementing Group #3
Jim Palmer, H&CD Commission Chair of Implementing Group #4

CALL TO ORDER/WELCOME: John M.W. Moorlach

Chair Moorlach called the meeting to order at 9:15am

ROLL CALL: Karen Roper, Interim Executive Director


Absent: S. Larson

PRESENTATIONS:

CONSENT CALENDAR:

1. Approve August 23, 2013 Executive Committee Minutes

Chair Moorlach asked for a motion, L. Haynes moved, B. Jennings seconded, the motion passed.

DISCUSSION ITEMS:

1. MSI Transition/Medical Expansion Outreach - Mike Ruane & Karen Roper

Karen Roper introduced Mike Ruane, Chief Operating Officer of CalOptima and discussed an opportunity to partner. Mike spoke to the Executive Committee regarding the transition of Medical Services Initiative (MSI) to CalOptima under the Affordable Health Care Act and opportunities to partner with the Commission to End Homelessness and service providers to conduct community outreach to clients. Providers are trusted by clients and can assist with the exchange of information and continuity of care. County Health Care Agency staff has been assisting in the facilitation of the transfer of current MSI clients to CalOptima.

Karen Roper and Karen Williams offered assistance in getting information out to the provider community through OC Partnership. Karen Roper commented that collaboration is time sensitive due to the January time frame for implementation.

Larry Haynes suggested scheduling a special meeting for providers in December.

There was one public speaker.
2. **9/27/13 Continuum of Care Workshop Debrief and Policy Direction – Group Discussion**

Handout: C2eH Special Workshop 9/27/13 – Summary of Workshop

Karen Roper reviewed Homeless Emergency Assistance and Rapid Transition to Housing (HEARTH) Act changes and history of the Orange County Continuum of Care (CoC) and discussed the large portfolio of transitional housing and the potential option of reallocation. Although the US Department of Housing and Urban Development (HUD) allows for reallocation, further guidance is needed from HUD.

Karen Williams reviewed the purpose of the workshop and the need to focus on next steps and planning for 2014, especially in regard to establishing performance metrics.

The workshop was a critical component of reviewing performance and funding information for homeless activities in Orange County including the strategic investment of funding (approximately $14 million in annual Federal Continuum of Care Homeless Assistance HUD funding).

The workshop consisted of two panels with presentations from Focus Strategies, OC Partnership, and Urban Initiatives (consultants to the Continuum of Care) on Performance of the Continuum of Care and Federal HEARTH Act Changes.

The discussion turned to Next Steps for the Continuum and the Commission and the recommendations for the short term (2013) and the longer term (2014) to ensure all are on the same page with what we are telling organizations.

OC Community Services and OC Partnership will ask the CoC Ad Hoc Committee for feedback on questions/survey for 2013 renewals to determine extent of unexpended funds and whether or not programs are considering reallocation.

Staff will continue to work with the CoC Ad Hoc Committee for guidance and direction to work with agencies on performance and spending/reallocation for future years.

Allan Roeder commented on the complex nature of the policy and regulatory discussion and that the CoC Ad Hoc Committee has asked for a meeting to discuss.

Larry Haynes commented that there is a radical system change going forward and that there are some constraints in working with government money and stated that system thinking is going to require a different path.

OC Partnership worked with each provider to review at their data and view their programs in comparison to the system. Some providers realized when they brought their data into HMIS that their performance was better.

The discussion will continue with the combined Commission meeting on December 6, 2013. The Commission members and Executive Committee can be helpful in reinforcing the discussions happening at the Commission in regard to policy and future direction.

The CoC Ad Hoc committee will be reconvened and work on future performance measures and bring back recommendations to the Commission.

There was one public comment.


   - Karen Roper

Handouts: Draft Ten-Year Plan to End Homelessness Status Report Narrative and Dashboard (June 2012 – December 2013)

Karen Roper reviewed the draft dashboard and annual report narrative and discussed minor changes and report format. Content for the report was compiled by OC Community Services staff, OC Partnership staff, and the Implementation Group leaders. The report will be presented to the full C2eH on December 6, 2013 and the Board of Supervisors on December 10, 2013. The Year Round Emergency Shelter Cost Analysis Report will also be on the Board of Supervisors Agenda for December 10, 2013. Members were asked to review the documents and send changes to Karen Roper or Kelly Lupro.

Allan Roeder moved to approve the report and send to the full Commission. Larry Haynes seconded the motion. The motion passed.

There was one public comment.
4. **Interim Executive Director/OC Community Services Update** – Karen Roper

   A. Early Opening of Fullerton Armory (11/13 instead of 12/1)

   The Cities of Anaheim and Fullerton supported early opening of the Fullerton Armory. Each City contributed $40,000 resulting in the program opening 18 days early.

   Larry Haynes and Karen Roper attended the Fullerton City Council meeting on October 15 and had the opportunity to discuss the need for year round emergency shelter. The Anaheim City Council met on October 22 and approved the funding for the Armory Emergency Shelter. Approval of the program funding and a no camping ordinance was bundled together. The Council members gave direction to staff to work with the County to find a permanent solution before the end of this years Armory Shelter season. The request to accept the funding from Anaheim and Fullerton is scheduled to be heard by the Board of Supervisors on November 5, 2013.

   B. Collaboration with City of Anaheim

   On August 13, 2013, the City of Anaheim held a City Council Homeless Workshop that focused on the Ten Year Plan and Year Round Emergency Shelter. At the workshop, the Mayor spoke about the model "Heading Home Albuquerque," a program to house the homeless. At the invitation of the City, Karen Roper traveled with City staff to evaluate the program. The program is funded through a local grocery tax and generates $2 million a year for rapid rehousing and permanent supportive housing. The Heading Home ABQ contains many of the same best practices already identified in OC's ten year plan (e.g., triage in emergency shelter with shortened shelter stays and rapid rehousing or rapid permanent supportive housing).

   C. ACLU Request to Amend OC Ten Year Plan to include provisions for decriminalization of homelessness

   This item was informational only. Karen Roper reported that OC Community Services staff met with Heather Johnson from the American Civil Liberties Union (ACLU) to share information about the Ten Year Plan to End Homelessness. Heather Johnson offered to conduct a presentation and provide information to the Commission and the community on decriminalization of the homeless. Heather requested Karen to convey the ACLU's request to the Commission to consider revising the Ten Year Plan to include provisions for decriminalization of homelessness. Karen told Heather about the Commission's discussion around AB5 and the Commission's goal to be a part of the solution through successful ten year plan implementation which will result in shelter and housing resources so the homeless will have more options for a safe place to stay/live. Karen distributed copies of ten year plans in other regions that had incorporated provisions for decriminalizing homelessness. Karen confirmed she received these examples from Heather Johnson. At Heather's request, Karen asked if the Commission would consider adding decriminalization of homelessness language to the ten year plan. The Executive Committee agreed that this consideration should be worked through committee and would be taken up by Implementation Group 3 since Allan Roeder is the C2eh liaison with OC cities.

5. **Update on Implementing Groups** – Group Chairs or Designees

   A. Larry Haynes, Implementing Group #1 (Outreach to Homeless/At-Risk of Homelessness)

   i. **Prevention**

      The group is systematically moving through Ten Year Plan goals and strategies.

      Larry shared information on the 5 year study published by Dr. Shinn, Vanderbilt University on the success of rapid rehousing and the need to develop targeting criteria for the provision of assistance. The group will begin to work on how to rank “at-risk”. The next stage for the group will be removing subjective criteria and focus on support to CA/CI.

   ii. **Outreach**

      The group and participants are focusing efforts on the Civic Center, Fullerton, Anaheim, and La Palma Park.

      Larry thanked Audrey McIntosh of 2-1-1 for her support of the group and provision of information. Audrey has been working with the group to develop outreach materials to distribute.

      The need to create systems change will increase the ability for outreach workers to be successful in ending homelessness by making housing placements as opposed to provision of, or referral to services.
The group has been discussing the multi-service center concept and is reconsidering the size and scale with ideas about investing in the structure already established and specifically link to housing placement.

B. Scott Larson, Implementing Group #2 (Improve Emergency Shelter/Transitional Housing)
   i. Improve Emergency Shelter
      No Report
   ii. Improve Transitional Housing
      No Report

C. Allan Roeder, Implementing Group #3 (Permanent Housing/Resources to Remain Housed)
   i. Permanent Housing
      There has been much discussion about permanent housing and resources to remain housed are inextricably linked. Meetings are taking place that are focused on establishing long term benefit and direction.
   ii. Resources to Remain Housed
      Discussed above under “Permanent Housing”
   iii. Employment Mainstream – Resources Sub-Committee.

   A forum with OCTA was held for service providers to share information about services and reduced fare programs. 50-60 providers were in attendance and David Mansdoerfer shared that there was a benefit to the meeting.

   David invited everyone to attend the Meet & Greet Tours on November 6, 2013 at the two (2) One-Stop Centers with the Sub-Committee: Irvine - 125 Technology Drive, Suite 200, 9-11am and Westminster - 5405 Garden Grove Boulevard, Suite 100, 1-3:30pm.

   iii. SB2/City Managers & Planners Task Force Sub-Committee.

   The task force has been meeting on a monthly basis the last 2 years with good participation from Cities. 32 of 34 cities and the County have adopted or are pending adoption of SB2 ordinances. The group has been striving to develop a model ordinance for uniformity across jurisdictions. The committee has been able to establish some commonalities. The group is working on best practices and a management plan for Emergency Shelters.

   Karen Roper mentioned the C2eH presentation she and Allan recently conducted before the City Managers Association. Karen complimented Allan Roeder on his leadership and portion of the presentation. Allan complimented the County on the SB2 ordinance and workshops.

   Allan Roeder and Scott Larson are working with a majority of cities to create a composite SB2 zoning map for the county.

   iii. Rapid Rehousing Sub-Committee.
      No Report

D. Jim Palmer, Implementing Group #4 (Data/Community Support/Social Policy/Systemic Change)

   Cal State Fullerton is coordinating an academic summit on published studies and research on homelessness. The summit is tentatively scheduled for the beginning of 2014.

   i. Data.
      Jennifer Lee Anderson will be heading up the data committee and is working with Karen Williams and Jim Palmer to strategize and draft goals for 2014.

   ii. Community Support

   iii. Social Policy

   iv. Systemic Change

   v. Centralized Intake/Coordinated Assessment Sub-Committee
      Max Gardner has stepped down as Chair of the CA/CI subcommittee. Karen Williams will be chairing the committee going forward. Karen Williams is hiring Focus Strategies to consult with and guide the process. Karen is seeking funding to support the project. United Way has
agreed to fund a director for CA/CI. There is a request to Children & Families Commission to provide additional funding.

vi. Point In Time Count Ad Hoc Committee
No Report

6. **Appointment of Permanent Executive Director** – Jim Palmer/Group Discussion

Jim Palmer opened the discussion and commented on Karen’s performance to date. This is a discussion item continued from the last meeting. Allan Roeder and the Executive Committee affirmed appointing Karen Roper as the permanent C2eH Executive Director and made a recommendation to remove “Interim” from Karen Roper’s title. Allan Roeder recommended placing the item on the agenda for approval at the December 6, 2013 combined meeting of the Commission and Executive Committee. The recommendation was unanimously supported by the Executive Committee.

7. **Update from Chairman** - John M.W. Moorlach

- Supervisor Moorlach was interviewed by KPBS regarding the ACLU Article in the OC Register and the Ten Year Plan.
- Supervisor Moorlach congratulated Karen Williams on becoming new 2-1-1 OC President and CEO.
- Supervisor Moorlach asked Karen Williams to confirm the formal release of the PIT results/report. Karen Williams confirmed formal release of the PIT report and results.
- Supervisor Moorlach mentioned that Orange County United Way has launched their Strategic Plan and requested to have Max Gardner present at Commission Meeting.
- Supervisor Moorlach mentioned that Andrew Donchak, a member of the Balboa Yacht Club proposed a landswap to develop year-round emergency shelter. Supervisor Moorlach confirmed the State Lands Commission did not approve this proposal.
- Supervisor Moorlach shared that Supervisor Nelson has expressed an interest in serving on the Commission and that he reaching out to the Board of Supervisors to develop a transition plan for the BOS appointment to C2eH.

**PUBLIC COMMENTS:**
At this time, members of the public may address the Executive Committee regarding any off-agenda items within the subject matter jurisdiction of the Executive Committee provided that NO action may be taken on off-agenda items unless authorized by law. Comments shall be limited to three minutes per person and twenty minutes for all comments, unless different time limits are set by the Chairman subject to the approval of the Executive Committee.

There was one public comment.

**MEMBER COMMENTS:**
None

**ADJOURNED:**
Meeting adjourned at 11:30am

**NEXT MEETING:** December 6, 2013 9:00 am to 11:00 am
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